



Weyerhaeuser

Grayling Structurwood®

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May 10, 2005

To: Chairman Sheen and Cassis

My name is David Malm and I am the General Manager of Weyerhaeuser's Wood Products facility in Grayling, Michigan. We have been located in Grayling since 1982 and employ 175 people. Our direct and indirect financial impact in Northern Michigan exceeds \$200 million annually.

Weyerhaeuser Grayling manufactures Oriented Strand Board (OSB), a structural panel used primarily in the manufacture of residential homes. Our business, like many others, is extremely competitive within the United States and Canada. It is critical that we receive a reduction in personal property tax. Our competitor benchmarking process shows our mill pays higher property tax than any other Weyerhaeuser or competitor mills in North America! An example of the magnitude difference between our Grayling site and an identical competitor mill in Ontario, is that our Grayling site pays **5,000%** more annually in property taxes.

Please understand this is a critical issue and needs immediate relief and restructure.

Sincerely,

David Malm
General Manager